Set the scene. Explain that the team will come together to discuss and come to agreement around the following issues or topics. You could choose meetings, communication, decision making, setting priorities, feedback, or a topic of your choice. Here I have posed a generic topic framework:

WHAT IS THE PURPOSE OF THIS TEAM?

WHAT ARE THE KEY SKILLS, ROLES, AND FUNCTIONS OF THE TEAM?

HOW DO WE MAKE DECISIONS?

CATEGORYWHEN DO WE COME TOGETHER FOR MEETINGS AND HOW DO WE BEHAVE?

WHAT IS OUR PREFERRED METHOD FOR COMMUNICATION AND COLLABORATION?

(PHONES, EMAIL, A PLATFORM, OR SOFTWARE, ZOOM) HOW DO WE FOLLOW UP WITH ONE ANOTHER'S REQUEST?

I find it's a good idea to ask everyone to write answers individually using post it notes, white boards or collaborative tools so that group think doesn't occur.

Then actively facilitate a discussion around differences, creating understanding before making decisions on how you will be held accountable for what you have agreed.